The future role of the GP quality and outcomes framework in England

Majeed, Azeem; Molokhia, Mariam

DOI: https://doi.org/10.3399/BJGPO.2023.0054

To access the most recent version of this article, please click the DOI URL in the line above.

Received 29 March 2023
Revised 29 March 2023
Accepted 02 May 2023

© 2023 The Author(s). This is an Open Access article distributed under the terms of the Creative Commons Attribution 4.0 License (http://creativecommons.org/licenses/by/4.0/). Published by BJGP Open. For editorial process and policies, see: https://bjgpopen.org/authors/bjgp-open-editorial-process-and-policies

When citing this article please include the DOI provided above.

Author Accepted Manuscript
This is an ‘author accepted manuscript’: a manuscript that has been accepted for publication in BJGP Open, but which has not yet undergone subediting, typesetting, or correction. Errors discovered and corrected during this process may materially alter the content of this manuscript, and the latest published version (the Version of Record) should be used in preference to any preceding versions.
The future role of the GP Quality and Outcomes Framework in England

Azeem Majeed, Professor of Primary Care and Public Health, Department of Primary Care & Public Health, Imperial College London, London W6 8RP, UK.

Mariam Molokhia, Clinical Reader in Epidemiology & Primary Care, School of Life Course & Population Sciences, King’s College London SE1 1UL, UK

Corresponding author: Azeem Majeed

Email: a.majeed@imperial.ac.uk

Twitter: @Azeem_Majeed

Word count: 839 words

Competing Interests: We are both part-time GPs at NHS general practices in London.

Ethical Approval: Not required.

Acknowledgements: AM is supported by the NIHR Applied Research Collaboration NW London. The views expressed are those of the authors and not necessarily those of the NHS, the NIHR or the Department of Health and Social Care.
The Quality and Outcomes Framework (QOF) was introduced in 2004 as part of a new NHS General Practitioner contract. The aim of the QOF was to financially reward general practices for the delivery of evidence-based standards of care. While pay for performance well-established in the USA and some other countries, the scope, ambition and cost of the QOF in the United Kingdom was unique internationally when it was launched.[1] But with the NHS now struggling in many key areas, the future of the QOF in England is uncertain with calls from many general practitioners to radically cut it back or even abolish it.[2,3]

Initially, up to one-quarter of general practice income was dependent on performance in the QOF. More recently, however, the QOF has been caught up in the wider problems affecting NHS primary care in England, such as the increased volume and complexity of workload, and workforce shortages. Furthermore, with health now a devolved function, the role of QOF in the different UK countries has changed; for example, Scotland abolished its own primary care QOF programme in 2016. The proportion of funding derived from QOF for general practices in England has also declined. What future role should the QOF play – if any - in England’s NHS?

A key role for any primary care system is providing comprehensive health services that cover both acute and long-term conditions. This means a focus not just on urgent care and immediate patient needs but also on the prevention, early diagnosis and management of the long-term medical problems such as cardiovascular disease, diabetes and chronic lung diseases that are major causes of ill-health, multimorbidity, reduced quality of life, NHS workload and death.[4]

Since the start of the covid-19 pandemic in 2020, we have seen the NHS focusing much more on urgent care. While this was necessary when options for managing covid-19 such as vaccination were unavailable, the NHS should now once again be looking to provide high-quality care for long-term conditions. The pandemic period saw a decline in the number of patients starting treatment for conditions such as high blood pressure.[5] Moreover, over the last year, death rates in England have been higher than expected; partly due to increased deaths from conditions such as cardiovascular disease.[6] These public health challenges reinforce the importance of the QOF; particularly the areas in the QOF focused on secondary prevention and the management of long-term conditions.

Recent evidence, for example, shows that patients who achieve QOF targets for the management of type 2 diabetes have lower rates of death, emergency hospital admission, retinopathy and amputation.[7,8,9,10] These findings illustrate that the QOF can be a very powerful secondary prevention tool, leading to better health outcomes for patients and lower pressures on other parts of the NHS. Furthermore, the QOF also provides data for the measurement of the quality of healthcare, which is essential for planning health services, addressing health inequalities and ensuring value for money for public investment in NHS primary care. The structured data entry in medical records required for QOF also facilitates the use of the data for clinical research; the importance of which was shown during the covid-19 pandemic.[11,12]

Abolishing or cutting back QOF would therefore be a decision with significant negative consequences. We need to support primary care teams so that they can provide the structured care promoted by QOF as well as dealing with any urgent and immediate problems that patients present with. This requires adequate funding for primary care teams, including reviewing how funding is allocated; for example, a shift to a greater proportion of funding based on activity and quality of care.[13] Workforce issues also need to be addressed by promoting retention of primary care staff and expanding recruitment into new primary care roles. This includes, for example, better integration of pharmacy and general practice services. Finally, we need to make effective use of information technology and the wider primary care team. Developments in NHS information
technology means that it should be possible to deliver elements of QOF “at scale”. This could include, for example, centralised recalls and reminders for patients; and risk stratification so that patients who will benefit most from QOF are targeted first for secondary prevention. This strategy has been successfully used for prioritising covid-19 vaccinations.[14]

The QOF is often criticised as being restrictive in its reporting domains, lacking the ability to evaluate important dimensions of quality of care and its future is uncertain. However, when it was launched, it received wide acclaim and was seen as an area where the NHS was world-leading. Furthermore, recent research from Scotland shows that the abolition of financial incentives can lead to reductions in recorded quality of care for many performance indicators.[15] We need to retain the best elements of QOF, particularly areas focused on the early detection and management of long-term conditions, with delivery of the QOF better supported by information technology and the wider primary care team. An effective QOF programme remains essential for the NHS if we are to reduce health inequalities and improve health outcomes in England.

References


